

Employee Commitment

Community Investment



Volunteerism

Environmental Stewardship

**CORPORATE SOCIAL RESPONSIBILITY REPORT
2007**



A Strong Community Partner

WOODBINE ENTERTAINMENT GROUP

CORPORATE SOCIAL RESPONSIBILITY REPORT 2007

Our Leadership Principles

- Live the company's core values of integrity, respect, excellence and accountability
- Make a positive economic impact by creating jobs and providing a healthy and vibrant workplace
- Comply with all laws and regulations
- Provide clear disclosure of financial results
- Adopt fair and progressive human resources practices
- Protect the health and welfare of our equine athletes
- Promote responsible gaming
- Support initiatives to assist environmental sustainability
- Invest in our community through donations, sponsorship and in-kind contributions of products and services



Woodbine Entertainment Group (WEG) is the largest horseracing operator in Canada and the most innovative in North America. It is no longer enough to be a leader in the horseracing industry. We must operate our business with integrity to ensure its long-term economic sustainability.

This Corporate Social Responsibility report is a snapshot of the ways that WEG demonstrates its commitment to the communities it serves. For 127 years, WEG, formerly known as The Ontario Jockey Club, has built a reputation as an industry leader – innovative and insightful.

I am proud of our employees who continue this tradition. We are constantly setting higher objectives and challenging ourselves to improve in the face of intensifying competition.

FOCUSING ON ECONOMIC SUSTAINABILITY

A company's first responsibility is to be a successful business. In the multi-dimensional entertainment business the competition is intense. We continue to address the uncompetitive playing field created by offshore illegal Internet gambling sites. In 2006, the provincial government passed legislation allowing charges to be laid against media outlets that advertise illegal gaming sites. Although this is a step in the right direction, without enforcement of the Criminal Code, the Industry remains unable to compete against this threat.

WEG is the "Engine that drives horseracing in Ontario." It is therefore, integral to the health of the agricultural sector. Without racing operations, standardbred racing and breeding would be 25% of its present size. There would also be little, or no, thoroughbred racing in Ontario.

The Corporation's economic viability impacts 55,000 jobs predominantly in the rural communities of Ontario.

FOCUSING OUR ATTENTION ON THE FUTURE

Our business strategy is focused on the customer. We are driven to improve on their experience, extending our markets through powerful new broadband networks, and delivering next generation services.

A critical piece of the Corporation's strategic plan was advanced in 2007. Woodbine Live!, a property development project for Woodbine, received approval from Toronto City Council. This exciting development will be a major tourist attraction for the City and the Province. Woodbine Live! will bring millions of new visitors to Woodbine, providing greater visibility to horse racing.

INVESTING IN OUR COMMUNITIES

We believe that as citizens of our larger society we have a clear responsibility to invest in our communities. Our support of the Children's Breakfast Clubs ensures that children living in our neighbourhoods receive a healthy, culturally specific breakfast each day. Our support extends to community programs that teach life lessons like Breaking the Cycle's Gang Exit and Ambassador program. This project helps young people find hope and a meaningful future after gangs.

At every turn we are looking for ways to reduce our environmental footprint. Combating climate change is about taking personal responsibility and changing behaviours. That insight has led us to consider our own energy consumption. As a result, we now employ procedures and protocols to reduce greenhouse gas emissions.

We are better positioned than many North American racetracks to move into the future. Our initiatives, such as Woodbine Live!, the advances in technology and our commitment to offering a quality, honest horse racing product in a modern attractive environment, will serve our customers, employees and industry partners well.

David Willmot
Chairman & C.E.O.

Cultivating Economic Prosperity

Woodbine Entertainment Group (WEG) is a not-for-profit corporation operating a multi-dimensional entertainment business, committed to maximizing financial performance in order to achieve the highest quality of horse racing. The Corporation reinvests its cash flow exclusively, after debt repayment, in upgrading its facilities and products as required under its not-for-profit mandate.

WEG's Directors are committed to acting in the best interest of horse racing and firmly believe that a healthy horse racing industry is dependent, first and foremost, on the financial viability of racetracks.

WEG's Economic Support Goes Beyond the Horse Racing Industry

In 2007,

- \$ 21.8 million was the Municipalities share of slot revenue (\$ 15.8 million to the City of Toronto, \$6.0 million to Milton).
- \$ 7.2 million, paid in property taxes (\$ 6.5 million to the City of Toronto, \$0.7 million to Milton).
- \$ 84.7 million to local vendors and suppliers.
- \$ 5.2 million to utilities.
- \$ 19 million to annual debt payments (principal and interest)
- \$ 4.7 to employee profit sharing
- \$ 389,126 to charitable causes
- \$ 150,000 dollars in-kind donations

* Slot revenue from Ontario Lottery and Gaming

Attracting and retaining a talented and highly motivated workforce is crucial to WEG's on-going success. We endeavour to create an environment that is open and honest – a workplace that is performance driven where people respect each other in their daily activities.

- WEG employs over 2,700 full and part-time workers with an annual payroll of almost \$87 million.
- WEG has an annual Service Recognition Program that awards employees for their years of dedicated service with the Corporation.

Employment Assistance Program (EAP)

EAP is a confidential information counseling and referral service available to all WEG employees and their families. It is designed to provide direct access to experienced professionals to resolve employee problems before they affect their health, life, and family or job performance.

EAP services include personal and/or job stress, relationship issues, eldercare, childcare, addictions, harassment, separation and loss, parenting issues, balancing work and life, as well as financial and legal counseling.

The counselors provided by EAP are experienced psychologists and social workers.

Employee Communications

We foster a corporate culture of commitment to customer service excellence which has placed a greater emphasis on improving communications with our employees. Through vehicles such as "Fastracks", the employee newsletter, and a new employee e-publication called "Fastracks Newsflash", employees are updated on the strategic initiatives and business objectives as well as corporate and employee contributions to the community.

Health and Safety

WEG is committed to the health and safety of its employees and customers. Our primary goal is to create a safe and healthy work environment by focusing on accident prevention and injury reduction – striving for zero injuries.

This is always challenging due to the nature of our business however, substantial management and employee time, together with appropriate resources, are dedicated to continuously improving our health and safety performance.



Our Core Values

- **Integrity** – We act in an ethical, honest and trust worthy manner
- **Respect** – We treat people with respect and dignity
- **Excellence** – We deliver the best possible customer experience by working together, putting the customer first with everything we do
- **Accountability** – We are responsible for our actions and decisions

OUR PEOPLE

Health and Safety Principles

- Health and safety is an integral part of everyone's job.
- Everyone is responsible for their own safety and that of their co-worker.
- Each executive, manager and supervisor is responsible for providing and maintaining a safe work environment.
- Involvement of all people in the safety process is valued and expected.
- We will comply with all safety laws and regulations and strive to exceed them.
- We will make facilities, equipment and processes safe.
- We will ensure that employees are fully trained to conduct their work safely.
- We will investigate and audit all injuries and incidents and use the knowledge to continuously improve.
- We will encourage all employees to identify unsafe acts and conditions.
- We will create a safety attitude and environment which makes us a good neighbour.
- We will thoroughly document all safety data as a base for learning and continuous improvement.

These principles will guide our behaviour to support and respect employees in a workplace that is safe, fair and satisfying.



Safety and Standards Leadership

WEG is recognized as a Quality Assessed Facility (QAF) program by Ontario's safety regulator TSSA (Technical Standards and Safety Association).

The QAF program improves safety and, thereby, reduces the risk of accidents, injuries and shut-downs.

Health and Safety Performance

WEG has continued to make strong overall progress in its health and safety performance. In 2007, we achieved reductions in our two key safety performance indicators: Lost Time Injury Frequency Rate and Lost Time Injury Severity Rate.

Lost time injuries are the most serious incident. A lost time injury occurs when an employee is absent from work due to injury for at least one full shift. The Lost Time Injury Frequency Rate is the number of lost time injuries per 200,000 hours worked. It also represents the number of lost time injuries for every 100 employees.

In 2007, we improved our Lost Time Injury Frequency Rate, achieving a Rate of 1.8 as compared to 2.6 in 2006 which represents a 30% reduction in frequency.

The Lost Time Injury Severity Rate is the number of days that employees were unable to work because of work related injuries per 200,000 hours worked.

In 2007, there were 498 lost days due to injury, achieving a Rate of 34 as compared to 48 in 2006 which represents a 30% reduction, indicating that fewer serious injuries are being sustained.

SHRINKING OUR ENVIR

"I congratulate WEG and Direct Energy for their partnership to save energy and greenhouse gases. We need more organizations across the Province to follow suit as we build a culture of conservation across Ontario."

Peter Love
Ontario's Chief
Conservation Officer

WEG is proud of the leadership and the hard work of its management team and staff responsible for implementing WEG's environmental programs. Our commitment to reducing our environmental footprint is reflected throughout our business.

2007 celebrated the completion of a \$5 million energy retrofit that has allowed WEG to reduce its energy bill by \$500,000 a year.

In recognition of the Corporation's leadership in energy conservation, Peter Love, Ontario Chief Conservation Officer awarded WEG his prestigious Certificate of Recognition.

Incentives For Green Initiatives

As a result of energy saving measures, WEG received the following three financial incentives totaling - \$92,241.

Enbridge Gas Distribution Inc.

Retrofit Incentives - \$37,408



The heating plant and domestic hot water boiler plant retrofit, air handling unit recirculation and the demand control ventilation measures were eligible for the Retrofit Incentive Program. The incentive provided is a rate of \$0.05/m³ of gas saved.

The Summer Challenge - \$39,833



Businesses that reduced their electricity use by ten per cent between July 1 and August 31, as compared to the same period the previous summer, received an additional ten per cent credit on their electricity bill. The building automation control system identified inefficiencies in cooling operation and helped save more than the 10 per cent required to be eligible for this program.

Building Owners and Managers Association (BOMA)

CDM Program - \$15,000

WEG's Demand Control Ventilation measures provided incentives based on \$400/kW of reduced summer on-peak demand.

WEG was honoured with BOMA's "Power Partner Recognition Award" for the Corporation's contribution and commitment to energy conservation and environmental stewardship.



Canada's first installation of SMARTD chillers took place at Mohawk Racetrack.

Using frictionless bearings, the SMARTD chillers are considered to be one of the most efficient on the market. The chillers, feature the patented Danfoss-Turbocor oil-less compressors which consume less than half the power and less than 40 per cent of the demand of the old chillers.

ENVIRONMENTAL FOOTPRINT

WEG considers the reduction of its ecological footprint as a year-round and on-going effort. WEG is in the process of installing daylight harvesting sensors near windows that will shut off indoor lights if the ambient outdoor light is bright enough. Future plans include exploring the installation of solar thermal panels on the facility's roof for heating hot water.

Nothing Wasted, Plenty Gained

As a waste generator WEG is committed to reducing the load on landfills and incinerators and invests considerable efforts into waste diversion. These efforts have resulted in cost savings as disposal rates increase, a reduction in greenhouse gas emissions and an overall improvement in environmental performance.

Our action plan for conservation targets the waste management and recycling programs in our facilities. Current methods and frequency of disposal have been analyzed to identify future conservation initiatives.

To capture more materials employees and customers have been educated on recycling and more receptacles have been placed throughout the facilities.

Other changes include modifying waste removal schedules to insure full loads in order to reduce costs and associated greenhouse gas emissions.

Unused Computer Equipment Diverted From Landfill

When faced with the challenge of disposing of over 1300 pounds of computer equipment, information services went green.



To prevent equipment from ending up in a landfill, arrangements have been made with Computer Dealers Inc. and Relational Technology Solutions, two of the industry's most reputable computer re-furbishing giants, to collect the equipment for recycling.

Water Management

To reduce municipal water usage, storm water is collected in ponds and used for racetrack watering. Approximately 11.4 million gallons of water are recycled from Woodbine's five storm water ponds every year.

Phones for Food

WEG supports the Phones-for-Food project by donating its old cell phones and accessories to "think FOOD" – a Phones-for-Food project. The mission of this project is to alleviate hunger and divert waste from landfill sites by raising funds for local food banks through the process of recycling used printer cartridges and cell phones.

To date almost 265,000 ink cartridges and over 132,000 cell phones have been collected and saved from landfills which, in return, have provided 225,000 pounds of food to Canada's food banks.



BUILDING STRON

WEG not only provides financial support to the community but, more importantly, maintains ongoing relationships with its partners to ensure their long-term success. WEG is committed to making a difference by investing in the Industry and through it, the agricultural economy, its customers, its employees and the communities in which it operates.

A CANADIAN LEADER

WEG is a national leader when it comes to its philanthropic activities. WEG is the only not-for-profit corporation that is a member of Imagine Canada and is recognized as a "caring company." The Benchmark for contributions is 1% of pre-tax profit to be donated to charity. WEG exceeds this requirement and donates 3% of its net revenues to charity.

WEG has established a "Corporate Community Investment Program" that is based on Four Pillars – health care, children, communities and our industry. In 2007, WEG invested \$389,126 in charitable donations. This included a \$25,000 contribution by our thoroughbred horsemen. The Horsemen's Benevolent and Protective Association's contribution is used, in partnership with WEG, for local community initiatives.

WEG welcomes the opportunity to assist charitable organizations and community programs through donations, sponsorships and in-kind contributions. Last year, in-kind contributions helped approximately 200 charities. Additionally, almost 50 charities hosted fundraisers at our facilities.

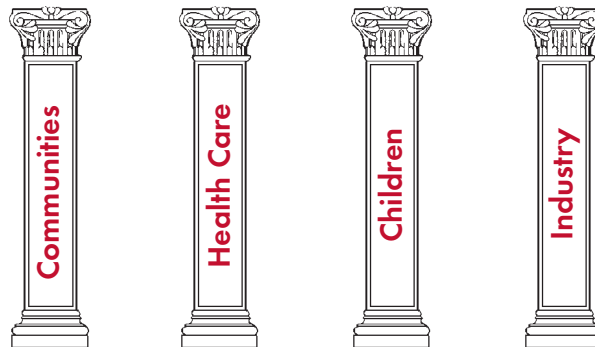


Investing in our Communities

WEG not only provides financial support to the community but, more importantly, maintains ongoing relationships to ensure long-term success of its partnerships.

WEG's Four Pillars

WEG has established a "Corporate Community Investment Program" that is based on Four Pillars.



We focus our charitable contributions in four key areas – health care, children, communities and our industry to ensure we make a lasting positive impact.

WEG welcomes the opportunity to assist charitable organizations and community programs through donations, sponsorships and in-kind contributions.

G COMMUNITIES

The Jake Howard Memorial Multi-Purpose Centre

The new multi-purpose facility, named in honour of Jake Howard, will provide a safe place for people to go, either to talk to someone or just to seek out information on their own. The Racetrack Chaplaincy of Canada, WEG & the Horsemen's Benevolent & Protective Association (HBPA) have been working together on this project. Chaplain Shawn Kennedy is pleased to have the new facility to offer his services and support to the backstretch employees. In addition to counseling services from the chaplain and EAP, the facility will offer a learning centre with computers and a library of donated books. It will also house a clothing depot.

WEG has donated one of its buildings in the Woodbine stable area and renovation costs will be covered by donations from the estate of the late Jake Howard, former Chairman of WEG. He was deeply respected for his commitment to WEG and the horseracing industry.

Local Hiring Commitments

WEG is an active partner in the community and works with agencies to help local residents find meaningful employment in their community. A spring job fair at Woodbine attracted a large number of applicants. Forty percent of those interviewed, who were prescreened by local employment and training agencies, received a job offer.

As a member in the Toronto Regional Conservation Authority's Pearson Eco-Business "Partners in Green", WEG has made a three year commitment to sponsor Rexdale youth training for green jobs.

WEG also funds culinary and security scholarships and employs interns and co-op students from local colleges and universities.

In Support of Health Care

WEG believes that health care is the number one issue facing our society, joining nearly 20 different health related organizations to support research and a strong health care network.

In 2007, the Milton community raised \$3.5 million to purchase a CT Scanner for the District Hospital. WEG was proud to be part of this campaign, holding a fundraising dinner at Mohawk which raised \$25,000. Additionally, WEG is contributing \$10,000 annually for five years to the Hospital's Capital Campaign.

The Milton District Hospital provides critical health care service to its community particularly when WEG horsemen or employees receive serious injuries.

WEG helped raise over \$1 million for Arthritis and Autoimmunity Research Centre. Over 300 people gathered in Woodbine's Trackside Tent to celebrate an important milestone for the advancement of arthritis research. The event AARC's "Eighth Annual Day at the Races" marked their success in raising over \$1 million to date for arthritis and autoimmune disease research at the University Health Network in Toronto.

Humber College

WEG is a strategic partner with Humber College's "Tourism, Recreation and Hospitality Program." Sponsoring the Humber Dining Room and new Demonstration Cooking Lab.

WEG provides a Hire-Employment Program to students enrolled in that program, offering participants the opportunity to work directly in their chosen profession at Woodbine.

Albion Neighbourhood Services

WEG received the Award of Excellence from Albion Neighbourhood Services for its support of their Boys and Girls Club. WEG has been a proud sponsor of its summer camp for the past five years.

WEG EMPLOYEES DOING THEIR PART FOR THE COMMUNITY

WEG proudly recognizes the employees who have contributed hundreds of hours on corporate fundraising campaigns. WEG also supports individuals who actively participate in their personal charity efforts.

Each year a dinner to honour WEG's volunteers is held to recognize the employees who work so hard to support the charities in our communities. Mike Meadows, Imagine Canada's Senior Manager, Corporate Citizenship was this year's special guest. "It is such a pleasure to see first hand how passionately WEG employees believe in the causes they are supporting. Congratulations to WEG for building such a strong culture of engagement and support for your community".

Employee Charity Drives

In 2007, our employees held charitable drives and donated a substantial amount of their own personal time. In addition, teams of employees represented WEG at a number of charitable sporting events such as the Tour de University Heights bike race, the Community Association for Riding Disabled (CARD) and IceWave, a volleyball tournament in support of Sick Kids Foundation.

Canadian Cancer Society's Daffodil Drive

Every April, WEG's spirited team of volunteers help spread cheer by selling daffodils in support of the Canadian Cancer Society. Matching those employee dollars, WEG made a donation of \$4,955 to the Toronto West Unit of the Canadian Cancer Society. WEG spread its generosity into the local community by making a special daffodil delivery to the residents of Kipling Acres Nursing Home. "Thank you for visiting Kipling Acres and sharing daffodils with our residents," writes Lianne Neumann, Manager of Programs and Services at Kipling Acres.

"I just went upstairs to the rooms and all of the flowers had bloomed. What a wonderful breath of spring. Thank you to everyone at Woodbine Entertainment Group for your warm and generous donation to the residents of Kipling Acres".

Spring Food Drive

"We just wanted to take the time to thank you and the staff of WEG for the food items that were collected and donated to the Salvation Army - Milton. We understand that there are many organizations to choose from when deciding on the recipient of your donations. So we thank you with all sincerity for choosing us"

*Rob Henson
and the staff of the
Milton Salvation Army -
Khi Community*

Holiday Toy Drive

"We just wanted to take the time to thank you for the three vanloads of toys collected and donated to the Milton Salvation Army. This generous donation enabled families in Milton to have a wonderful and satisfying Christmas. I hope the people who donated to this drive understand how much it means to us!

*Rob Henson
and the staff of the
Milton Salvation Army -
Khi Community*



2007 CHARITABLE DONATIONS (\$389,126)

\$30,000 - \$50,000

The AARC Foundation - Brazilian Ball	\$50,000	
United Way - Greater Toronto and Milton	\$45,233	
St. Michael's Hospital	\$30,000	\$125,233

\$20,000 - \$30,000

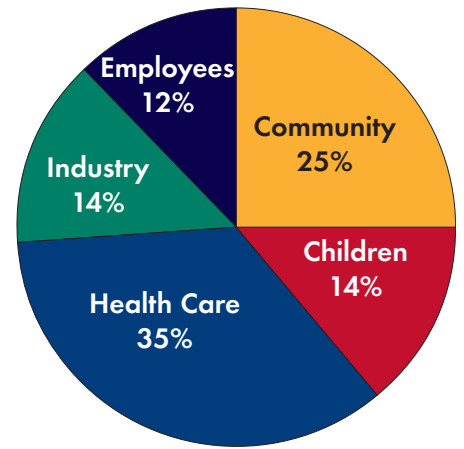
Toronto Children's Breakfast Club	\$26,894	
William Osler Health Centre	\$21,742	\$48,636

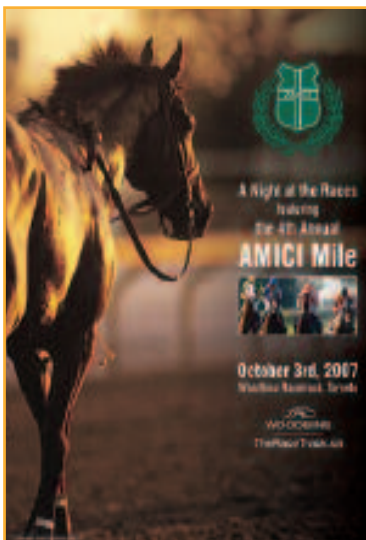
\$10,000 - \$20,000

Milton District Hospital Foundation	\$12,000	
Humber College	\$15,000	
Chinese Cultural Centre of Greater Toronto	\$15,000	
Arts Etobicoke	\$15,000	
LongRun Thoroughbred Retirement Society	\$16,133	
Equine Guelph	\$16,861	\$89,994

\$5,000 - \$10,000

Halton Learning Centre	\$ 5,000	
The Carpenter House	\$ 5,000	
ShareLife	\$ 5,000	
23rd Division, Police Liaison Committee	\$ 5,000	
Horizons for Youth	\$ 5,000	
Dorothy Ley Hospice	\$ 5,100	
Ontario Standardbred Adoption Society	\$ 6,000	
AMICI	\$ 6,433	
Albion Boys & Girls Club	\$ 7,500	\$50,033





\$1,000 - \$5,000

The Toronto Sun Christmas Fund	\$ 1,000	
Toronto Star Christmas Fund - Jim Proudfoot Corner	\$ 1,000	
Lakeshore Mardi Gras	\$ 1,000	
Mayor Fennell's Gala – Award for Lifetime Achievement	\$ 1,000	
Deidre & Friends Foundation	\$ 1,000	
Princess Margaret Hospital Foundation	\$ 1,000	
Justin Eves Foundation	\$ 1,000	
Toronto Crime Stoppers	\$ 1,200	
Canadian Thoroughbred Horse Society	\$ 1,295	
Canadian Sports Hall of Fame	\$ 1,500	
Mukibaum Treatment Centre	\$ 1,500	
Canadian Horse Racing Hall of Fame	\$ 1,500	
Sterling Hall School	\$ 1,500	
Humber College Awards of Excellence	\$ 1,950	
Canada Sports Hall of Fame	\$ 2,000	
Toy Mountain	\$ 2,000	
Royal Canadian Legion - Poppy Sales	\$ 2,000	
Canadian Cancer Society	\$ 2,094	
Frontier College	\$ 2,500	
Canadian Spinal Research	\$ 2,500	
Avelino Gomez Memorial Foundation	\$ 2,500	
St. John's Rehab Hospital Foundation	\$ 2,500	
Special Olympics	\$ 2,750	
Sheridan College	\$ 3,000	
Canadian Centre for Abuse Awareness	\$ 3,350	
CARD	\$ 3,500	
Easter Seal Society	\$ 3,500	
MicroSkills	\$ 4,000	
Hospital for Sick Kids	\$ 4,980	\$60,619

UNDER \$1,000

Cardiac Kids	\$ 899	
Believe to Achieve Foundation	\$ 825	
Etobicoke Sports Hall of Fame	\$ 800	
Daily Bread Food Bank	\$ 800	
Children's Aid Foundation	\$ 800	
Canadian Liver Foundation	\$ 800	
Salvation Army	\$ 800	

McMaster Hospital	\$ 700	
Canadian Diabetes Foundation	\$ 600	
Town of Milton Reception - Milton Stakes	\$ 542	
Georgetown Agricultural Society	\$ 500	
Halton Agricultural Society	\$ 500	
Multiple Sclerosis	\$ 500	
The Lung Association	\$ 500	
Canadian Breast Cancer	\$ 500	
Mississauga News Santa Claus Fund	\$ 500	
Credit Valley Hospital Foundation	\$ 300	
Women's Crisis Services of Waterloo	\$ 300	
Guelph Food Bank	\$ 300	
St. Joseph Health Centre	\$ 250	
Autism	\$ 250	
Campbellville Christmas Parade	\$ 250	
Toronto Rehab	\$ 200	
The Air Cadet League of Canada	\$ 200	
Parkinson's Foundation	\$ 200	
Youth Assisting Youth	\$ 195	
Ontario 4H Foundation	\$ 150	
1st Campbellville Scouts	\$ 100	
Big Brothers Big Sisters York	\$ 100	
Epilepsy Association of Toronto	\$ 100	\$ 13,461



MISCELLANEOUS

Markham Waxers	\$ 800	
Terry Stone Retirement, ORC	\$ 250	
Greg Fernandes Retirement, ORC	\$ 100	\$ 1,150

GRAND TOTAL \$389,126

In Kind Donations

Broadcast Production/Technical Services	\$ 81,540
Dinner packages in support of charities	\$ 30,600
Marketing Services	\$ 3,005
Office space for LongRun	\$ 6,000
Promotions for LongRun	\$ 19,540

Total In Kind Donations \$140,685

INVESTING IN HEALTHY

WEG supports programs that foster the values of our society that develop our youth into healthy contributing citizens of the future.

All Sports Equipment Drive:

An annual drive is held at WEG facilities (Woodbine, Mohawk, Greenwood & WEGZ) to collect new and gently used sporting equipment for the kids of Toronto's Breakfast Clubs.

Holiday Season Toy Drive:

WEG also partners with the Toronto Children's Breakfast Clubs to support their annual Christmas toy drive.

In 2007, employees from Woodbine/Greenwood & Turf Lounge donated over \$6,513 in toys to the children of the Children's Breakfast Club.

Queen's Plate Breakfast & Backstretch Tour:

Each June, in celebration of the Queen's Plate Stakes race, WEG's chefs prepare and serve the children a delicious breakfast. In 2007, members of the Toronto Services Mounted Police Unit, Motorcycle Squad, and Bomb Squad made a special appearance and entertained and educated the children with demonstrations.

Woodbine Breakfast Club

WEG is proud of its partnership with the Children's Breakfast Clubs. As the sole sponsor the Woodbine Breakfast Club we ensure that 70-80 children are fed a nutritious breakfast each day.

In addition to financial assistance we donate our facilities to the Children's Breakfast Club for them to use for media events that help raise public awareness for their programs.

Richard Gosling, Manager of the Toronto Breakfast Clubs, *"WEG's support of the Breakfast Club and its many initiatives has been amazing. You truly understand the importance of leveling the playing field by ensuring children start the day with a nutritious breakfast, participate in sports and have the joy of opening a present during the holiday season. Thank you for your on-going support."*



Children from the Woodbine Homework Club compete in the first Tour de University Heights bike race. WEG security officers and 23 Division Community Officers coached the riders to compete in this challenge. For competing in the race all the children received a brand new bicycle and a helmet.

CHILDREN AND YOUTH

Breaking the Cycle

WEG is proud to support the Canadian Training Institute's Youth Gang Exit and Ambassador Leadership Project. The project involves youth from diverse and challenging areas in Toronto. A graduation ceremony is held for the graduates of the 28-week full time program.

Many of the graduates return to high school to continue their education while others are offered jobs or apprenticeships.

This program is aimed at youth aged 15 to 24. These youth have been involved in a gang, who are currently not attending school and/or unemployed and who are committed to participating in the project.

They attend various workshops which include topics such as interpersonal communication skills, anger management, problem solving skills, literacy assessment and job search techniques. Community service activities include outreach and community presentations to schools, youth serving agencies and community leaders.

"I just wanted to personally thank you for your support of the youth graduation ceremonies, and for hosting our group at Woodbine and giving us a tour. It is very encouraging to know that we have community partners such as Woodbine Entertainment Group that are willing to help with the education, employment and growth of 'at risk youth' in our area. The youth that attended the tour of Woodbine felt a sense of importance and continue to tell other youth that they were treated "real proper". We look forward to our continued partnership!"

Charmaine Browne, Case Manager, Breaking the Cycle

Halton Learning Centre

"We are very fortunate and pleased to have Woodbine Entertainment work with us in developing literacy skills within our community. Children share their enthusiasm and knowledge not only at school but at home with their parents and siblings. Each child benefits from having reading materials that encourages learning and a growth in self esteem". Pat Wright, Executive Director

WEG donated funds for the purchase of reading materials at J.M. Denyes Public School, a school serving a diverse population where many families struggle with economic and/or social issues. The students are presented materials that are appropriate for individual abilities in decoding words and comprehension from kindergarten through grade five. These levelled materials are also the foundation of differentiated instruction in reading when considering the ability of all students.

The students demonstrate engagement and motivation to read when interacting with their teacher during reading instruction using these appropriately levelled materials.

Horizons For Youth

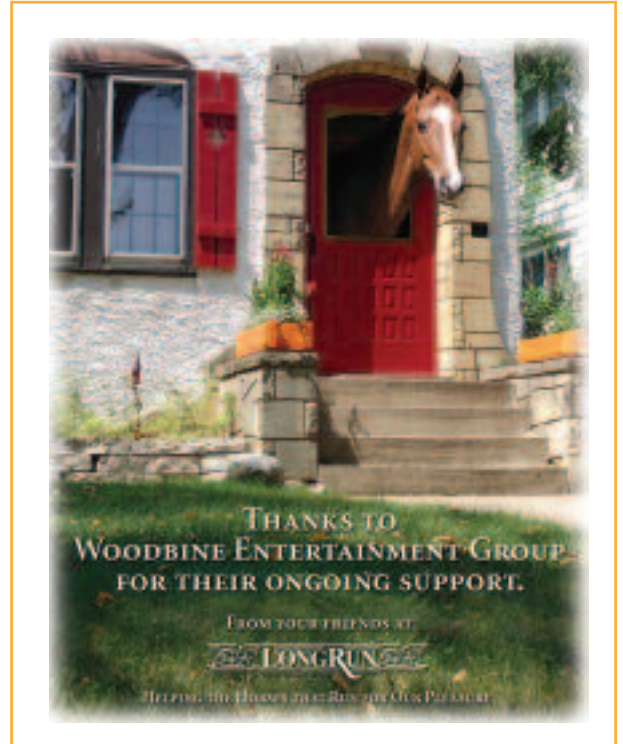
Woodbine hosted the 11th Annual Horizons for Youth Speaker's Series at Woodbine Racetrack. This popular event raised over \$40,000 for Horizons for Youth. Hall of Fame jockey Sandy Hawley was a guest and the featured speaker was Spider Jones. Jones a three time former Golden Glove Champion and inducted into the Canadian Boxing Hall of Fame in 1996. Spider is much admired for his diligent work among the youth and tells of his amazing rise from the impoverished, gang infested, inner-city projects of Detroit and Windsor and of his return to school at the age of 30 to become an honour student.

WEG supports organizations that help the interest of the horse racing sector, including both its equine and human participants. WEG works with industry partners such as LongRun Thoroughbred Retirement Society and Ontario Standardbred Adoption Society to find homes for retired racehorses. The horse racing industry allocates a percentage of purses paid to the benefit of retired racehorses.

LongRun Thoroughbred Retirement Society

WEG supports LongRun's aim to help horses that are no longer able to compete by fostering, rehabilitating and finding these racehorses' permanent adoptive homes and alternative careers as pleasure horses or companion animals.

In addition to our annual donation, WEG supports a LongRun Day at Woodbine Racetrack to raise awareness of the program and adoption opportunities. LongRun Day in 2007 raised over \$7,000.



Ontario Standardbred Adoption Society (OSAS)

OSAS assists in the adoption and reschooling of retired and non-racing Standardbred horses within Ontario. Follow-up on each horse after adoption adds to the strength of this worthwhile program.

OUR INDUSTRY



Equine Guelph

WEG is a supporter of Equine Guelph's Youth Initiatives Programs to raise awareness about horses to today's youth.

Equine Guelph promotes the health and welfare of horses in Ontario by conducting research into diseases and common problems in horses and by communicating effectively the findings to the scientific communities and equine industry.

WEG also sponsors 'Equimania' that educates and informs students about horses.



Canadian Association for the Riding Disabled (CARD)

WEG's employees are proud sponsors of CARD whose Mission is to improve the lives of children and adults with disabilities through quality therapeutic riding programs.

Under the supervision of specifically trained physiotherapists, skilled equestrian staff and dedicated volunteers, riders gain greater skills, are introduced to lifelong benefits as well as improved balance and co-ordination all with the goal of improving the riders' quality of life.

Woodbine Family Area

The Woodbine Family Area (open every weekend throughout the summer) provides free family entertainment while educating families about horses.

This area also features guided shuttle tours of the backstretch, providing visitors with a rare behind the scenes look at the world of thoroughbred horseracing.

A unique partnership was developed by WEG to showcase equine related charities, such as Equine Guelph, who provide educational displays about the horse, its anatomy, health and care.

PROTECTING OUR ATHLETES

OUR RACING PRODUCT

Polytrack

In 2006, Woodbine became the first Canadian racetrack and the second in North America to install a Polytrack racing surface at a cost of approximately \$11.4 million.

Woodbine's conversion to Polytrack from a business point of view was an enormous undertaking that has demonstrated immediate benefits.

From a safety point of view the new Polytrack surface (a synthetic, all weather track) has had a full year of racing experience and has proven to be a safer more consistent racing surface for the horses and jockeys.

A specially designed top layer of silica sand, fibres and recycled materials work with a vertical drainage structure below, providing a soft cushion for the horse and rider.

The entire mixture is covered with a wax coating which prevents the track from freezing or being inconsistent, even in inclement weather.

Integrity

Integrity remains one of the Corporation's main priorities. The Directors believe that the Corporation has the duty and obligation to use whatever legal means to protect the wagering public and honest racing participants from conduct which it considers to be fraudulent or that it suspects may be fraudulent.

The Corporation is committed to taking a zero tolerance position with trainers and their associated owners who use illegal substances to improve race performance. WEG works closely with the Ontario Racing Commission and Canadian Pari-Mutuel Agency to improve testing for illegal drugs. Integrity of the racing product is key to maintaining the confidence of wagering customers, particularly when customers have so many convenient, attractive, legal and illegal gaming alternatives.

Fire Safety

As an ongoing priority, the safety of the horses and the horsepeople are continuously monitored and reviewed.

All of WEG's barns contain state-of-the-art fire and safety equipment to protect the horses and workers in the Backstretch.

Trainers are responsible for ensuring that fire prevention procedures are followed and that their employees, contractors and agents are familiar with the barn safety equipment rules including the Fire Safety Plan evacuation procedures.

It is mandatory that all 'Backstretch' workers (trainers, jockeys, grooms, and attendants) are trained on current fire prevention procedures.

Also, new in fire safety, is the production of a Fire Safety Horse handling training video. The video will assist security and all other staff, not normally involved in the care of horses, on the proper methods of handling horses in emergency situations.



Ambulance Services

The safety of the horses and the horsepeople is continuously monitored and reviewed. It is through this review process that a new ambulance services provider was sought. In 2007, Event Medical Services was awarded the contract to provide medical services during all standardbred and thoroughbred racing activities.

SAFEGUARDING OUR CUSTOMERS

WEG is a highly regulated business that contributes over \$15 million annually in regulation fees to the Federal and Provincial governments' regulatory agencies to protect the public interest.

Commitment to our Customers

WEG has developed a corporate culture of commitment to service excellence and strives to exceed the customers' expectations by anticipating their needs and by providing world class service at all contact points.

We're Listening

In keeping with our commitment to Service Excellence, WEG has developed a Customer Feedback System (CFS). With CFS, WEG is able to respond to and evaluate the experiences and opinions of our customers to ensure the highest level of customer satisfaction.

Listening to our customers ensures that we are providing a positive entertainment experience and enhances customer relations by guaranteeing customers' comments and queries are responded to in a professional and timely manner.

You're Privacy Matters

WEG maintains a firm commitment to the privacy of its customers.

The Internet and other information technologies have revolutionized the way we do business, enabling us to interact and do business with customers, employees and other third parties from the convenience of their home or office.

We recognize concerns about security of personal information and have processes and procedures to keep it confidential, safe and secure. A dedicated team of security professionals have specific responsibility to ensure that our systems and customer information are protected against unauthorized access and use.

Protecting Your Health

Our Security Services Department is an important part of our effort to ensure a safe environment for all. Security personnel are trained to the Canadian General Standards Board standard for Security Guards and Supervisors. As well, all guards receive training in first aid and CPR. During live racing a registered nurse is also on site.

WEG was one of the first organizations in the Toronto area to adopt the use of Automatic External Defibrillators (AEDs) and our Target Responder team is trained in their use to an advanced level of first aid. In 2007, they responded to over 500 requests for medical assistance.

WEG has also established strong relationships with local, provincial and federal police services to assist where we can in reducing crime in the communities in which we live.

Providing a Positive Gaming Experience

While most of our customers enjoy pari-mutuel wagering as a form of entertainment, a small percentage may experience gambling problems.

To assist our customers, WEG provides employees with training in prevention policies and procedures.

WEG's comprehensive responsible gaming policy is based on:

- Complying with all laws and regulations
- Providing a safe and secure gaming environment
- Providing information to customers on responsible gaming
- Respecting our customers and providing assistance to the customer who may be experiencing problems
- Promoting responsible gaming policies, practices and procedures within the horse racing industry.
- WEG is also committed to preventing the use of its operations for money laundering or terrorist financing



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